	HRA BUDGET PRESSURES, SAVINGS & INVESTMENT OPTIONS- Appendix 3						
Code	Bid Ref	ADDITIONAL CAPITAL INVESTMENT	2014/15	Notes			
HRP/HRR		CERA	788,997	Increased contribution to the Capital programme			
Code	Bid Ref	Increase in Rents	2014/15	Notes			
HRP/HRR		4.63% Rental Increase as per Welsh Government Guidance	-342,622				
Code	Bid Ref	EFFICIENCY SAVING OPTIONS	2014/15	Notes			
HRX	1S	Support Recharges	-106,702	Reduction in support recharges to the HRA following a review of costs and agile working			
HRM/HRX	2S/4P	Salary savings	-14,954	Finance review implemented. Vacant posts reflected at Single Status grades.			
HRE/HRM/HRX	7S/12S/2P	Consolidation of general costs	-16,015	Realignment of general costs under "Back to Basics"			
HRX/HRM	13S/20S	Software review	-155,448	Review of software costs and licences, reversal of one off expenditure.			
HRR/HRP	21S	Capital Financing costs	-135,213	Review of costs			
HRE	8S/6P	Tenant Garden works	-129,147	Contract tendered			
HRE	9S	Cleaning of Walks/Leas	-28,560	Contract cancelled due to demolition			
HRE	10S	Strand House	-2,793	Property handed back to HRA			
HRE	11S	Housing News printing	-7,305	Printing costs lower than previous years			
HRM	16S	Subscriptions	-3,368	Review of costs			
HRM	15S	Subcontractors	-50,000	Less sub contractor spend			
HRM	17S	Call out monitoring	-3,000	Saving in the contract costs			
HRM	25S	Fleet Review	-50,000	Savings as a result of the corporate fleet review			
HRX/HRM	26S	Admin Review	-71,941	Review of Admin service			
HRD/HRL	4S/5S	Void properties	-31,306	Savings due to a decrease in number of void properties.			
HRL	22S	Right to Buy fees	-3,275	Reduction in RTB fees			
HRD	24S	Income from Garden Service recharges	-126,000	Charging of service to tenants			
HRD	18S	Bad Debt Provision - Welfare Reform	-208,216	Calculated on Pd8 arrears figures, impact not as severe as expected.			
Total Savings			-1,143,242	6.8% of Total Operating Costs			
Code	Bid Ref	Budget Realignment/One off pressures reversed	2014/15	Notes			
HRL	6S	Adhoc aerial costs	-8,500	Reversal of 1yr budget			
Total Savings				0.1% of Total Operating Costs			

Code	Bid Ref	BUDGET PRESSURES/SERVICE IMPROVEMENTS	2014/15	Notes
HRD	14P	Garage Voids	16,276	Increase in garage voids and removal of Castle Hgts
HRX	1P	Maisonette Decants	7,442	Council Tax and Utility costs
HRX	3P	Handy person service as per Choices Document	37,360	Agreement for handy person services.
HRX	4P	Total Mobile IT Support post	26,271	1 yr additional IT post to implement Total Mobile
HRX	4P	2 posts to support tenants at risk of financial exclusion - Choices Document	52,542	Currently have 2 people short term funded, this funding is ending.
HRE	10P	Court Costs	6,000	Increase in court action taken by Rents and ASB
HRE	13P	ASB posts as per Choices document	16,200	Salary 13/14 part year only
HRL	5P	Launderette Machine Rental	18,798	Contract reviewed for 5yrs
HRE	9P/11P	Agile working	17,525	Costs to implement agile working
HRM	16P	Materials	300,000	More repairs completed and more expenditure through stores
ALL		Inflation	37,648	Average %
Service Improvements			536,062	2.0% of Rental Income